Split billing and charging

Why it is important for car makers



RENAULT GROUP OVERVIEW



Key Figures

Renault is now present in 118 countries Group sales worldwide: 2,6M vehicles (+3.1% vs 2012) 25.4% market share in France 9.5% market share in Europe 3.3% market share in the World

Résultats commerciaux 2012



2011–2013: 3 YEARS OF IMPORTANT TRANSFORMATION

A successful range renewal





#1 in France#3 in Europe



- **CAPTUR** #1 of crossovers in France
 - #1 of its category in Europe (from July 2013)



- DUSTER
- 377 Ku in 2013
- 1st vehicle of the Group
- #1 of SUV in Russia
- #2 of SUV in Brazil and Argentina



ZOE

- #1 EV in Europe
- 98% fully satisfied customers



LCV

Renault : #1 of LCV in Europe
Kangoo EV : 1st EV LCV



INNOVATION FOR ALL INGENIOUS INNOVATIONS THAT ARE ACCESSIBLE TO ALL

TomTom and R-LINK

More than one million **Carminat TomTom** in-dash navigation systems.



R-LINK

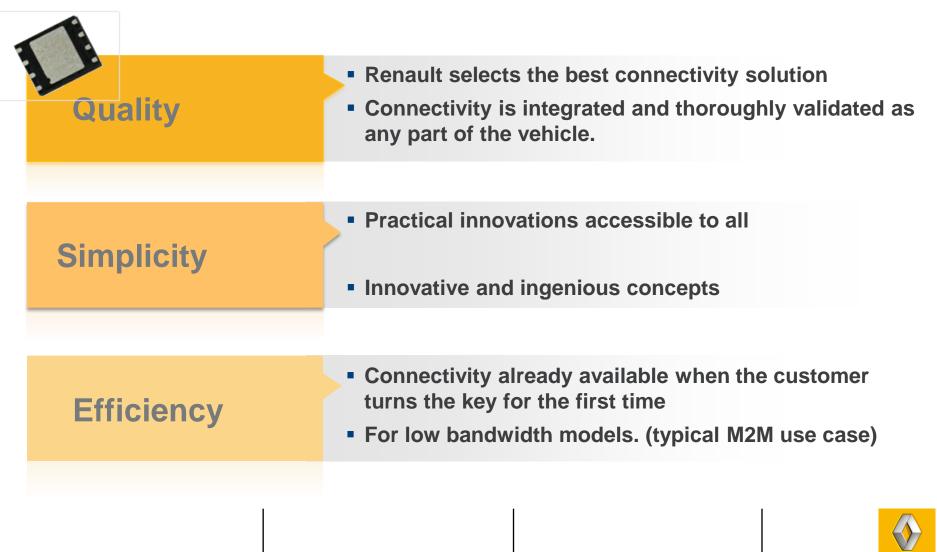


Launched early 2013 Available on most models of the range A multimedia tablet connected to the car and the web

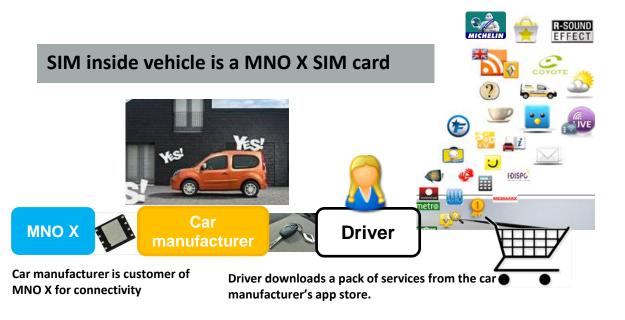




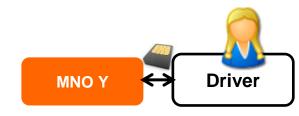
Managing connectivity on behalf of the customer: Embedded SIM is a long term strategy for Renault



Split billing. A simple and clean solution - Context



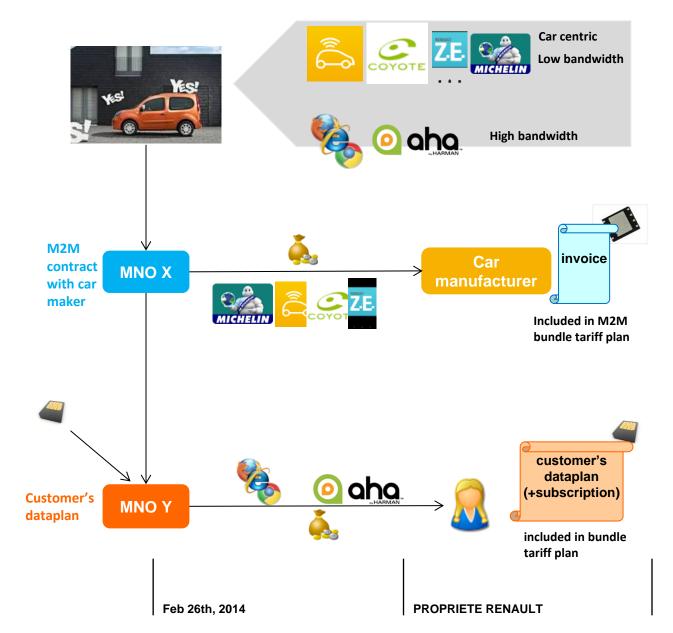
Driver is also a customer of MNO Y



Driver is customer of MNO Y for mobile connectivity

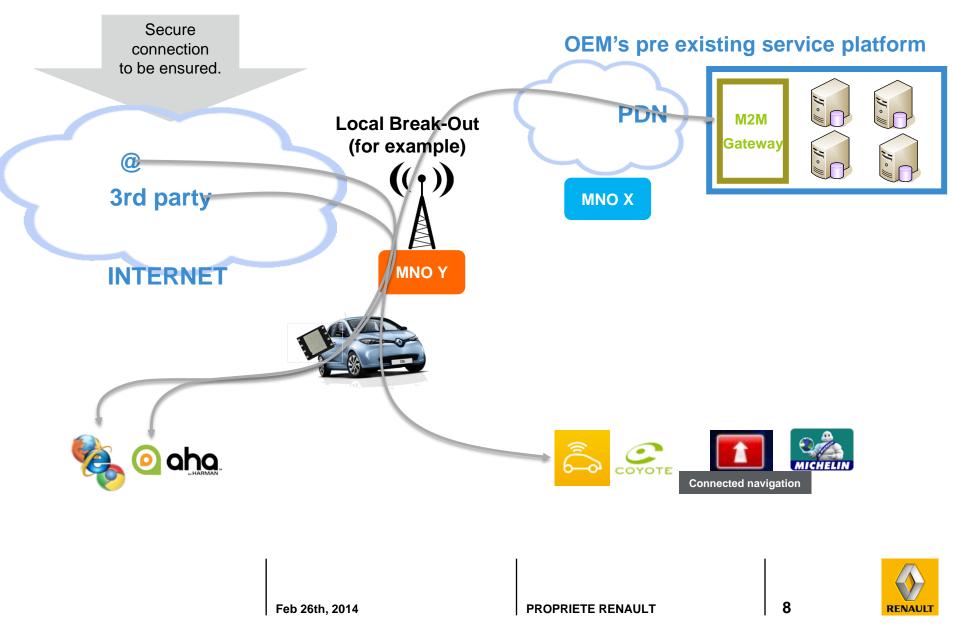


Split billing. A simple and clean solution - Objective

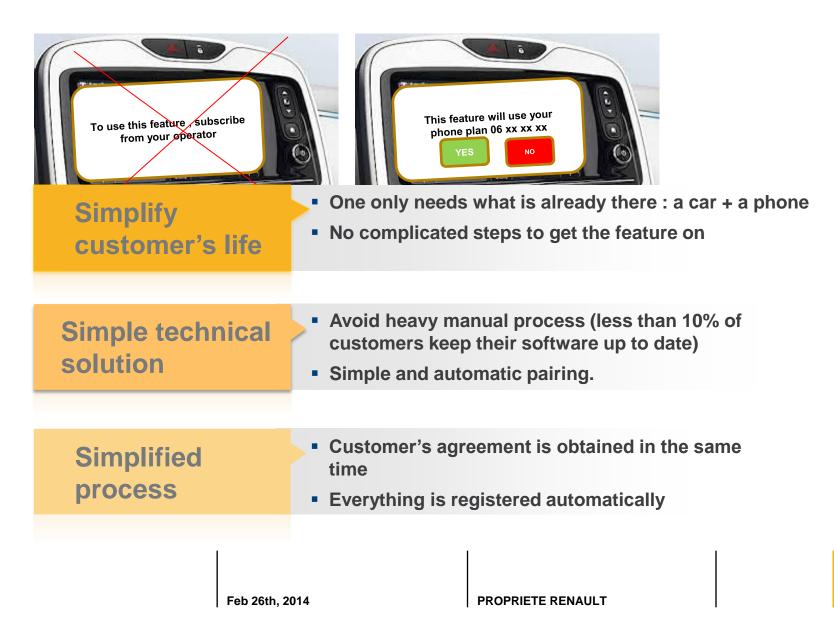




Routing dataflows : The machinery behind this



How to deliver. The simpler, the better.





Fostering Split billing	Context is favorable for evolution	
CAUSE	ACTIONS	EXPECTED RESULTS
European regulation	 Roaming cost to be drastically reduced Regulatory eCall 	Technical opportunity (Local Break Out)
Rising of LTE. Growing number of 3G/4G vehicles.	 Roaming infrastructures are specifc New service opportunities for our customers 	Additional costs in common factor. New sources of revenue
automotive specifics well understood by the eco-system	 Renault participation to mAutomotive initiatives Working together on a simple and global solution 	Global, concerted, and standardized solution

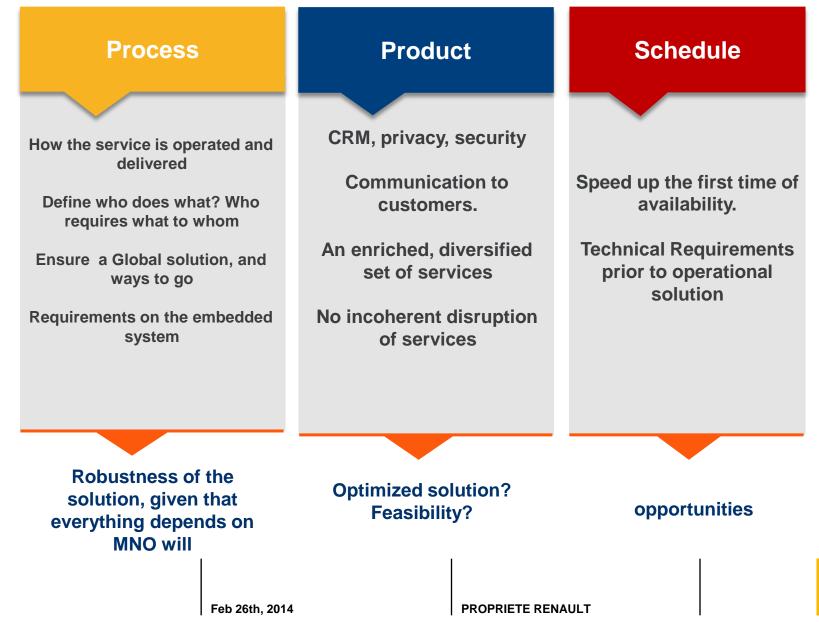
Next steps: Highly standardized and global solution



Feb 26th, 2014

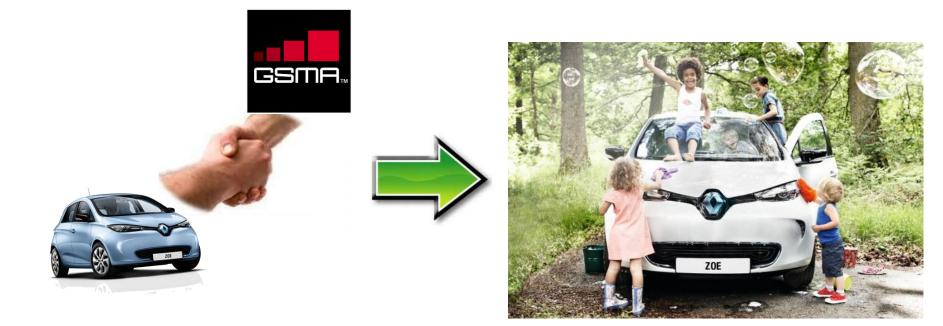
PROPRIETE RENAULT

Split billing – Technical stakes for an OEM



Conclusion

Let us work together to achieve a better connectivity for all





Feb 26th, 2014

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