# **Connected Living: The Market Opportunity in Embedded Mobile**



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## **Everything Everywhere**

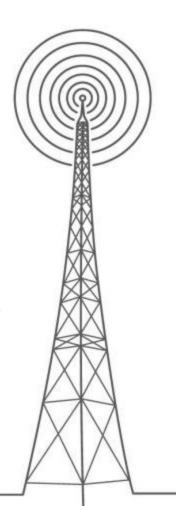
- Largest UK Operator and network
- 50/50 JV between 2 of Europe's largest Operators
   (Deutsche Telecom/ France Telecom)
- Largest wholesales mobile operator (24 MVNOs including Virgin Mobile and China Telecom)
- Best 3G Network/ planned to be first LTE operator in UK
- Unique global reach (DT & FT Networks), M2M service alliance and M2M partner network



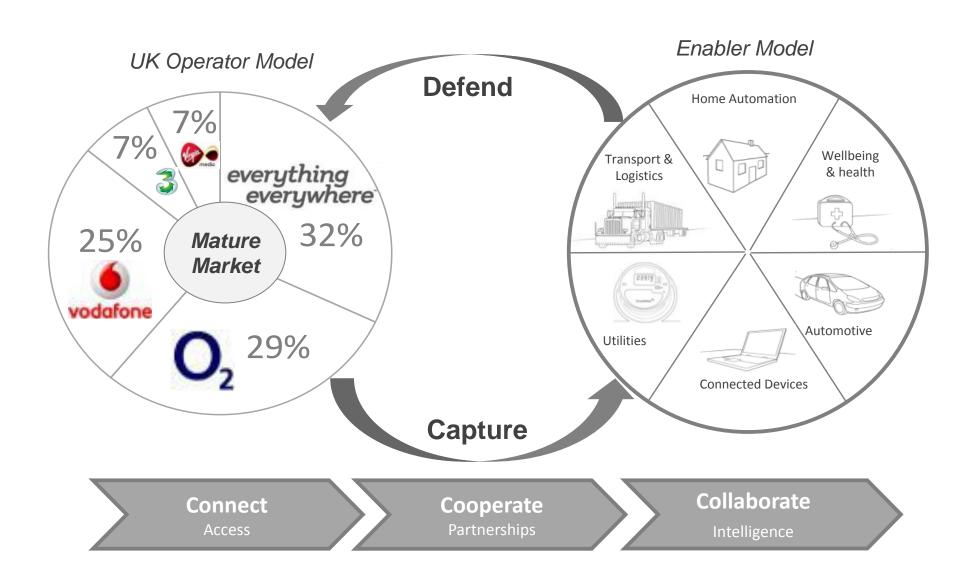








## MNOs have a key role to play in enabling business transformation in other verticals

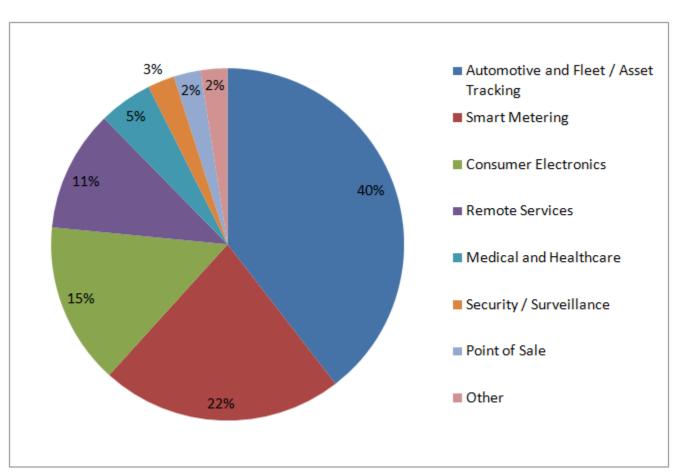


## Why Now?

- 1. Regulation
- 2. Land grab first mover advantage
- 3. Increased loyalty for enterprise business
- 4. 'Internet everywhere' allows new B2B and B2C propositions
- 5. Cheaper devices with improved battery life based on smart phone technology
- 6. Natural development for MNOs and System Integrators
- 7. 4G is M2M

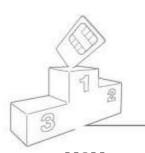
## M2M Market Forecasts – the majority of todays market is in traditional telematics and smart metering

Distribution of publicly announced M2M contracts by vertical classification



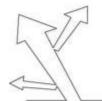
Source: InformaTM May 12

## M2M requires a different operating model to the smartphone market



#### Focus on M2M

M2M is one of our strategic objectives. It has our board's focus and as a standalone business unit, leverages our International roaming and MVNO businesses.



#### Investment and Innovation

We are investing significantly in M2M, and leveraging DT/FT's R&D to develop world class propositions with partners such as the Dual IMSI.



## Easy to do business with

We are easy to do business with: one dedicated account team, one contract, one SLA.

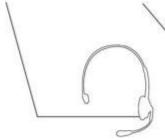


#### **Global footprint**

We have a global service agreement with FT/DT and TeliaSonera allowing us to closely service our connections and respond immediately to issues.



#### everything everywhere



#### **Global Support**

Our global service agreement with FT/DT and TeliaSonera allows us to actively service our connections and respond immediately to any issues.



Partnering is in our blood. As the largest wholesale operator in UK, we have considerable experience and want to target new segments together.



#### **Flexibility**

Using our MVNO experience, we have developed a best-in-class, flexible M2M platform to manage complex deployments.

### Our target markets

#### **Transport and Logistics:**

Rising fuel costs, need for security

Ability to integrate with supply chain



#### **Automotive:**

Legislation for e-call Aftermarket telematics



Legislation to base line premiums
Pay \*How\* You Drive!



#### **Energy & Utilities:**

Legislation for Smart Meters Need for Smart Grids



#### Wellbeing & health:

Ageing population

Increasing prevalence of disease driven by obesity



#### **Home Automation:**

Increasing penetration of technology to capture the connected home, and with it, appliances, services and security



#### **Connected Devices**

Increasing penetration of technology Built-in connectivity to consumer appliances Global connectivity is vital for M2M cross border business



#### **Everything Everywhere provides:**

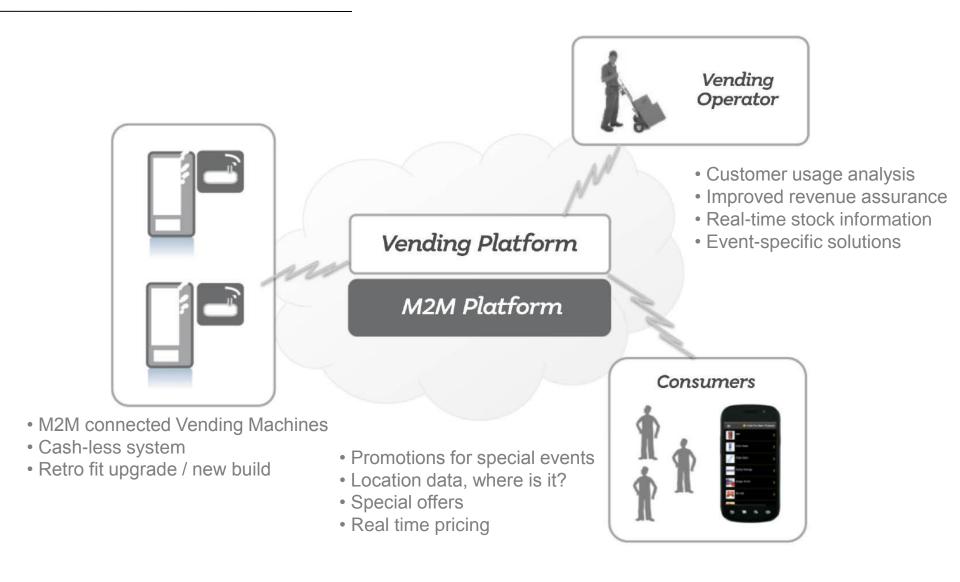
- The largest GPRS network in the world and the largest on-net footprint in Europe
- Outstanding global roaming coverage
- EE/ FT/DT/ TeliaSonera M2M service alliance
- Dual IMSI single SIM covering US and UK simplify logistics/ reduce cost

### Partnerships are key to offer business solutions

- 1. Multi-channel approach working with domestic and international partners
- 2. Coverage and service availability are critical factors for M2M operators need to be prepared to work with other networks to complement their own
- 3. M2M is cross border you need to have an international partner approach
- 4. The telco is more than a network (it is also a channel partner / retailer and has significant credibility to front new ventures)
- 5. Custom solutions define M2M so partnering and maximum flexibility is key

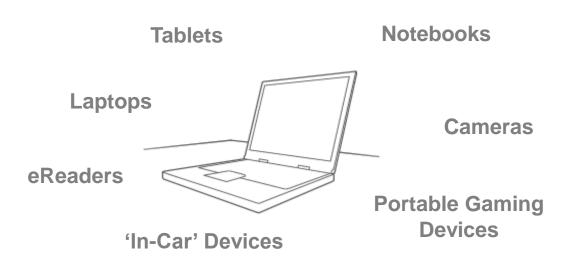


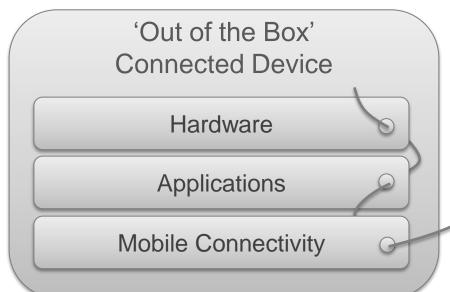
### Beyond connectivity to solutions – Smart Vending





We have developed propositions that enable 'Out of the Box' connectivity





## Embedded Connectivity

Branded & White Label

Billable data & non-billed revenue share

Both low and high bandwidth

Single global SIM local rates



## The challenges of M2M

#### Commercial

- Business models vary by vertical
  - ARPU is not the best KPI
  - Hardware subsidies
  - Cost of on site visits
  - Data has different value depending on application and quality of service needed
- Time for some industries to grasp the M2M opportunity

#### Technical

- Diverse device behaviour these are not smartphones!
- Security for IP driven data
- Device longevity
  - Degradation
  - Importance of OTA maintenance
- Interpretation of "Standards"
- Not a closed eco-system needs
   to work across multiple networks

#### One size does not fit all!