Report for GSMA

Assessment of economic impact of wireless broadband in Nigeria

Final Report

February 2011

Ref: 18059-64



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Overview of broadband services in Nigeria

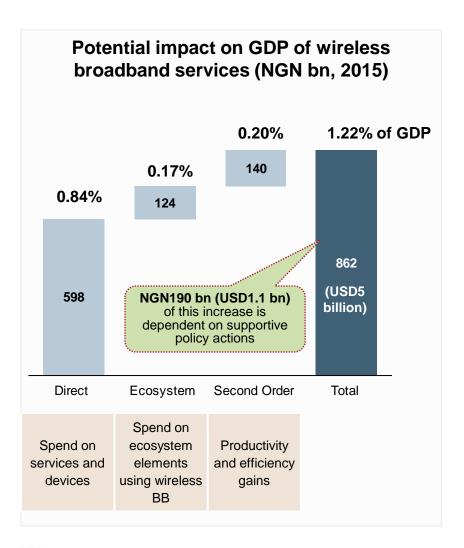
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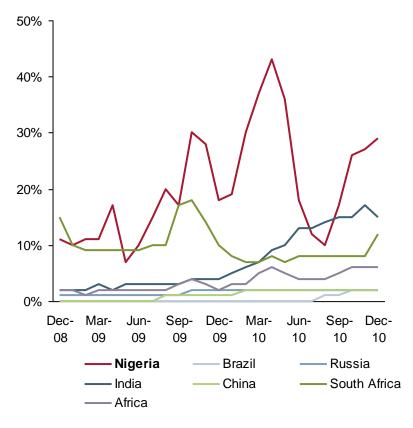
Roadmap for industry and policymakers



Broadband in Nigeria is already mobile – and with positive policy action can enhance Nigeria's GDP by over 1% in 2015



Proportion of web hits from mobile devices





Introduction

Nigerian consumers are ready for broadband – can policymakers and industry give them what they want?

- Analysys Mason has prepared this report for GSMA to assess the direct and indirect economic impact of wireless broadband in Nigeria
- At least 31 million Nigerians accessed the Internet in 2009
 - Data from a variety of sources suggests that Nigerian consumers are already using the Internet for socialising, entertainment, reading news and job hunting
 - Around 30% of website hits from Nigeria originate from phones – although many users get their first taste of the Internet from cybercafes before acquiring a personal mobile data subscription
- Given the poor state of wireline infrastructure,
 Nigeria will be relying heavily on mobile operators to supply broadband
- Three major supply side issues threaten broadband: access to terrestrial fibre; taxes and administrative burden; and electricity supply
- On the policy side, a converged media and telecommunications regulator is needed to support industry in delivering services to Nigerians by adopting a coherent framework

- Care must be taken with spectrum management to ensure that
 - 2.6GHz spectrum is made available quickly, using the internationally-accepted band plan, to support demand in urban areas
 - Digital Dividend spectrum should be released as soon as possible to extend broadband to suburban and rural areas
- A single agency, familiar with the major uses of spectrum, should manage assignment of spectrum rather than having responsibility split between two or more agencies
- We find that mobile broadband can potentially contribute over 1% of GDP (and 1.7% of non-oil GDP) in 2015, supporting diversification of the economy
- Such economic gains, however, depend on a positive environment created by all stakeholders that addresses infrastructural problems, spectrum management, and access to the Internet for women and rural citizens



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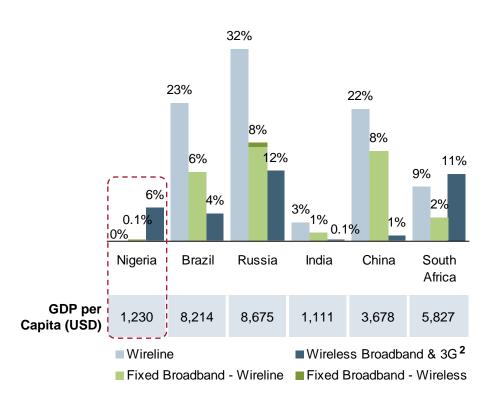
Socioeconomic impact of wireless broadband

Roadmap for industry and policymakers



With almost non-existent wireline services, broadband in Nigeria is driven by wireless access technologies

BRICS countries & Nigeria: broadband and wireline penetration by access technology (2009)¹



- Fixed network infrastructure is very limited outside Lagos
 - State-owned incumbent Nitel has undergone turbulent privatisations, nationalisations and management changes in the last ten years
 - Subscribers to its fixed service, and to mobile division M-Tel's mobile service, have been in decline over this period despite huge market growth
- Wireless broadband (currently offered using UMTS, HSPA, WiMAX and EVDO networks) is critical to seizing the opportunity presented by Internet and data access in Nigeria



Note: 1. Penetration as % of population; 2. 'Wireless broadband & 3G' includes all WCDMA, HSPA, CDMA EV-DO and TD-SCDMA connections – the numbers also include voice users over these networks

Wireless networks have shown their ability to overcome infrastructural challenges in Nigeria

Mobile Operators

- MTN, Glo, Zain and Etisalat are the four main GSM operators in Nigeria all of which also hold 3G UMTS licences
- Together, these operators serve about 90% of Nigeria's 86 million subscribers
- The remainder of the market is largely accounted for by a number CDMA operators, including Visafone, Multi-Links and Starcomms

Fixed Retail Operators

- Growth in fixed line broadband has been hampered by the poor state of NITEL's PSTN¹
- The number of fixed lines has grown steadily since 2001 (reaching 1.2 million lines in August 2010). The growth is largely due to the efforts of alternative fixed wireless operators such as Starcomms and Reltel ("ZOOM") that offer fixed terminals to connect to their CDMA networks
- Many services that would traditionally be served by wireline access (such as cybercafes) are in fact connected via wireless (whether fixed or mobile)

Wholesale Operators

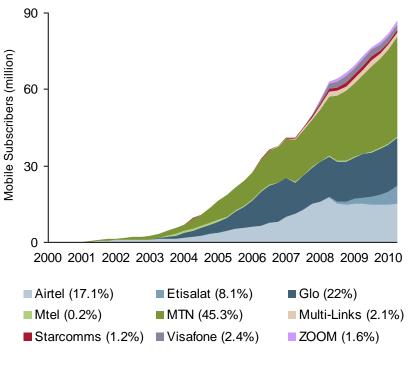
- Although Glo was awarded a second national wireline licence in 2002, it only launched its fixed services for commercial and wholesale customers in 2008
- NITEL launched its wholesale internet service in April 2005, enabling ISPs and carriers with an IP carriage capacity to provide services over its network
- Several providers have also built out networks under National Long Distance licences



Note: 1. In February 2010, the sale of a 75% stake in the incumbent; NITEL was agreed with for a reported USD 2.5 billion, although the deal is yet to be finalised as at February 2011

Although multiple wireless technologies are used, only GSM operators have national scale and coverage

Nigerian historical quarterly data on mobile subscribers by operator



Key with market shares as of September 2010

- The mobile market is currently led by GSM operators MTN, Glo and Airtel
- The market shares of MTN and Glo have remained relatively constant over the last three years, while Airtel's market share has been squeezed by Etisalat Nigeria
- With 85 million connections today and a population approaching 160 million, Nigeria's wireless telecoms market remains among the most promising in Africa and continues to attract new investment
- MTN, Glo and Airtel have proven their ability to tackle the infrastructure challenges by each reaching over 85% population coverage, while CDMA and WiMAX operators remain limited to major towns and cities

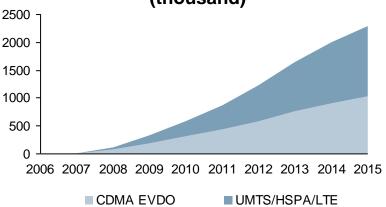


Note: 1. Starcomms, ZOOM, Visafone and Multi-Links subscriber numbers include fixed terminals connected to the CDMA network

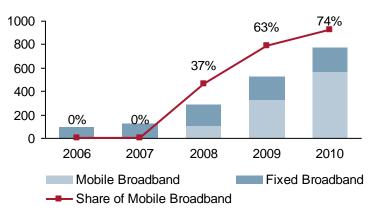
Source: Wireless Intelligence

Mobile broadband services using HSPA and LTE are expected to continue to drive increased broadband reach

Mobile broadband subscribers in Nigeria² (thousand)



Broadband market subscribers² (thousand)



- CDMA mobile broadband networks (using EV-DO) were first to launch, while 3G (UMTS) licences were only awarded in April 2007
- The introduction of CDMA EVDO and HSPA networks have widened broadband access
 - Both Glo and MTN launched HSPA services In February 2008, with Airtel following on with the launch of its high speed network a year later.
 - Glo recently announced that it has launched Africa's first LTE network¹
- Mobile broadband has created momentum in the broadband market, despite HSPA only being launched in 2008:
 - Mobile broadband subscribers now account for over half of all high speed internet service users
 - By Q4 2010, it was estimated that mobile broadband connections in Nigeria numbered just under 600 thousand
 - By the end of 2011, UMTS/HSPA/LTE share of subscribers is expected to be higher than CDMA, which is likely to remain confined to major towns

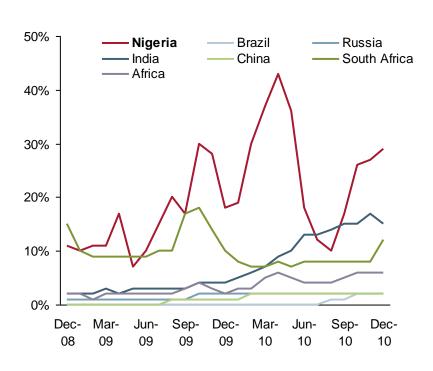


Note: 1. Glo January 2011 press release

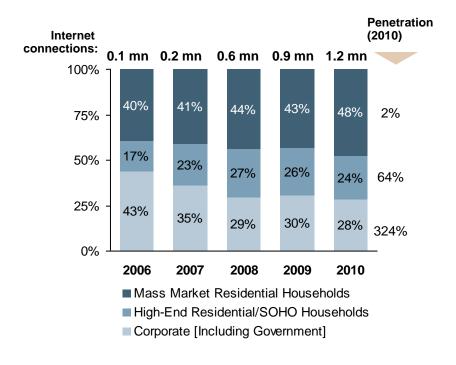
Source: Analysys Mason, TeleGeography, ²AfricaNext

With a lack of household PCs, Nigerians have been accessing the Internet through other devices

Proportion of web hits from mobile devices¹



Internet connections mix across segments²

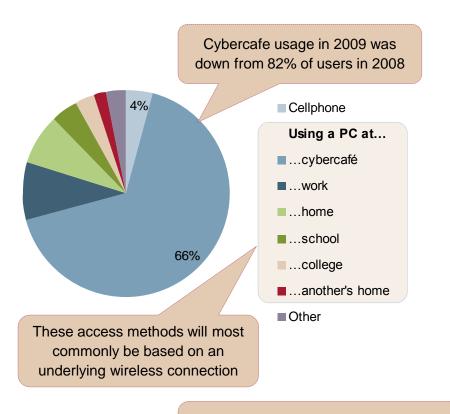


- Data from Opera (the mobile web browser) indicates that all of the ten most popular phones for browsing the Internet in Nigeria were manufactured by Nokia
- Opera browser accounts for 80% of mobile web browsing from Nigeria. Unique Opera users in Nigeria grew 315% in 2010, and data transfer grew 370%



Over 30 million Nigerians have used the Internet, increasingly choosing personal subscriptions over cybercafe access

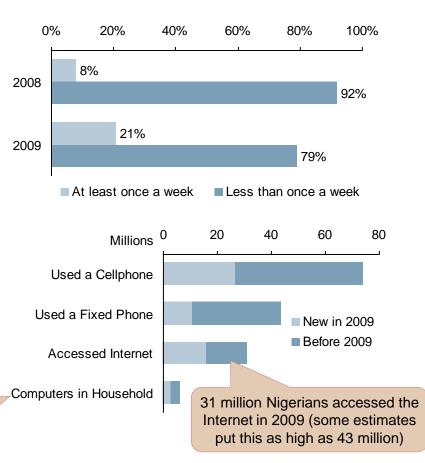
Method for accessing the Internet (2009)



PC ownership doubled, from 3m to 6m households, between 2008 and 2009

Growth in ICT usage (2009)

Frequency of accessing the Internet





Source: NigAMPS/Analytix 18059-64

Rural citizens and women are under-represented among Nigerian Internet users

Mobile Internet in Gitata

In January 2010, the BBC brought two smartphones to the village of Gitata, about 60km from Abuja, to find out how Internet access would affect rural Nigerians.

A gathering of men from the village decided to entrust the phones to a farmer and a teacher for the two month period of the experiment.

Gitata is a village with no electricity or running water, and the nearest Internet-connected computer was reported to be 35km away. Problems experienced included:

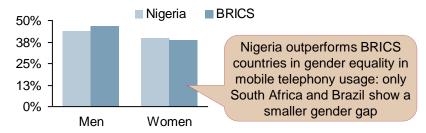
- Users had to have the phones recharged for a small fee by the local barber – for each day's worth of use
- Wireless signal was weak, and the connection slow
- The postpaid connection cost NGN500 (about USD3) per day, more than either man could afford

"I can survive without the internet but I cannot live without it. Now that I know what it can do for me and for people in Gitata, I will always want to have this kind of access." – Moses, Gitata

Source: BBC (http://news.bbc.co.uk/2/hi/africa/8573346.stm)

- Mobile broadband coverage (and usage) in Nigeria does not extend beyond cities and major towns
 - CDMA operators have not extended coverage beyond towns, and GSM/UMTS operators are hampered by the poor propagation of 2.1GHz spectrum (used for 3G data services)
 - Digital Dividend spectrum, which propagates far better, will be crucial for increasing broadband reach
- A notable feature of Nigeria is the low proportion of female Internet users:
 - Data on Facebook users and web surfers indicates that men outnumber women 2 to 1
 - This gender disparity is not reflected in mobile service penetration, where Nigeria compares favourably with BRICS countries

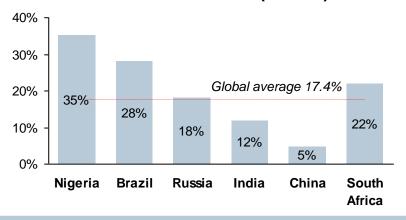
Mobile service penetration by gender (2009)





Taxation and administrative burden are also negatively impacting delivery of wireless services

Proportion of operator revenue paid in various forms of tax (2005-7)



Number of taxes, levies and duties at different levels of Nigerian government (2007)

	Taxes	Levies	Duties
Federal	7	6	6
State	2	6	0
Local	0	8	0
35 distinct payment regimes to comply with			

Issue	Comments
Taxes are high	 Approximately 90% of mobile operator taxes goes to Federal government Regarding telecommunications as a luxury (and a source of tax revenue) jeopardises the growth that the industry can generate
Ad hoc, multi-level taxes create administrative burden and additional costs	 Fiscal federalism creates multiple layers of taxes, many of which are low-yielding but burdensome for operators State and local government agencies should coordinate and simplify taxes to encourage greater investment in broadband
Environmental requirements are complex	 Procedures for environmental assessment of new infrastructure vary between regions and does not follow internationally-accepted standards



Backbone networks have also been a stumbling block to wider broadband access, but connectivity is improving

- Nigerian data networks have for years been constrained by expensive international bandwidth provided via satellite or the SAT-3 submarine cable system
- The landing of two submarine cables in Lagos in 2010, and two more in 2011, has the potential to dramatically increased download speeds – but only if access networks can keep up, which requires availability of suitable spectrum

Submarine Cable	Ready for Service Date	Ultimate Capacity (Gbit/s)
Glo-1 (Lagos to Europe)	2010	~2500
MainOne (Lagos to Europe)	2010	1920
WACS (South Africa to Europe)	2011	5120
ACE (South Africa to Europe)	2012	5120

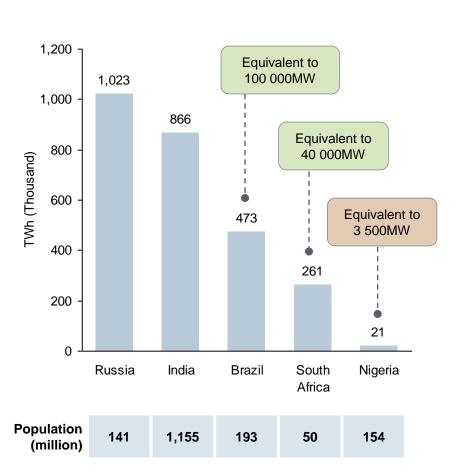
Operators	Fibre Backbone (km)	Microwave Backbone (km)
MTN	8 000	10 500
Glo	10 000	>7 000
Airtel	4 600	3 000
Starcomms	unknown	2 800
Suburban	2 500	unknown

- Terrestrial fibre backbone networks are proving slower to bring benefits
 - Although several operators own fibre, reach is limited and there is much duplication
 - Operators are unwilling to share networks (or they charge very high prices), often for strategic reasons
- Connecting as many cell towers as possible to a fibre backbone (rather than using lower capacity microwave) is essential to increasing the capacity available to end users



A key barrier to widening broadband usage is the problematic power supply in Nigeria

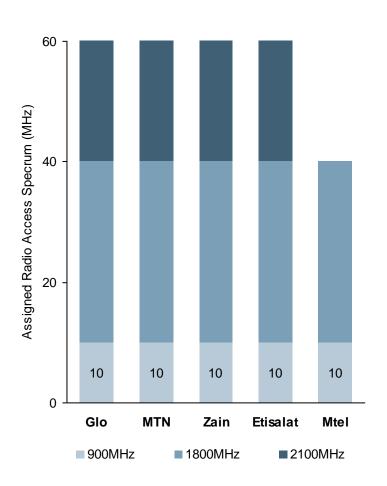
Electricity production (2009)



- A recent report suggests Nigeria produces only 10% of its daily power requirement¹
 - Of that total production, only 40% of Nigerians are connected to the national grid and up to USD 13 billion is spent yearly on diesel generators²
- Operators are forced to explore alternative sources including the use of generators at every base station
 - In Nigeria, where generators work for up to 22 hours a day, two generators (costing in total USD40 000) are typically used per tower. In more energy reliable markets such as Ghana, Kenya and Tanzania, the cost is about half
 - Benchmarks show that OPEX spend on power per telecom tower in Nigeria are as high as USD2000 compared to USD429 in India³
- Current government plans to rectify power shortages include privatisation of power firm PHCN as well as initiatives that will see the country generating 35 000MW of power by 2020



The Nigerian Communications Commission (NCC) has generally used effective, proportionate regulation



- While local loop unbundling is in place, the poor state of incumbent Nitel's infrastructure means that it is not used
- NCC has recognised the importance of facilitating market provision of broadband, particularly through access to spectrum
- NCC has used auctions to award GSM licences (2001), the second national operator licence (2002), 3G licences (2007) and CDMA and fixed wireless licences
- However there are spectrum issues emerging that could jeopardise mobile broadband growth:
 - The 2.3GHz award process has been mired in controversy for over a year
 - More than 2 years have passed since 2.5GHz was proposed to be offered by NCC and negotiations over its use are yet to be concluded
 - There is a lack of clarity over when the vital Digital Dividend spectrum will be passed to the NCC for use by mobile broadband, which could dramatically increase mobile broadband coverage
 - NCC should endeavour to ensure that spectrum is made available quickly and with maximum transparency, using internationally harmonised band plans



NCC administers several ICT initiatives, but some stakeholders have found them uncoordinated

	Wire Nigeria (WiN) Project	State Accelerated Broadband Initiative (SABI)	Universal Service Provision	The Digital Bridge Institute (DBI)	Digital Awareness Programme (DAP)
Aim	To facilitate the build out of fibre optic cable infrastructure	To stimulate demand for internet services, and drive affordable home broadband	To provide ICT access in unserved and underserved areas	To increase the number of skilled Nigerians in the telecoms sector	To encourage the use of ICT in primary, secondary and tertiary institutions
Mechanism	Subsidies and incentives to encourage rapid deployment of fibre transmission cables	Subsidy to build broadband infrastructure in all 36 state capitals and urban and semi-urban centres	Subsidies to the private sector	ICT training for over 2000 local and international students. Intended to become privately-run	Computer and internet facilities, basic ICT training for teachers and students

Community Communications Center (CCC)	Schools, Universities Access Programme (SUAP)	Rural Broadband Internet (RUBI) Access	Accelerated Mobile Phone Expansion (AMPE)	Backbone Transmission Infrastructures
voice, internet and ICT services to unserved communities on shared basis	connectivity to 360 schools, universities and neighbouring communities	subsidies to private sector to provide wholesale bandwidth to CCCs, cybercafés, rural service providers	network roll out in unserved towns/villages in all 774 Local Government Areas by private sector	voice and data access points in local government area headquarters

Government should consolidate initiatives so as to make maximum use of private sector input, and should aim to ensure that competition is enhanced through those initiatives



State-owned Galaxy Backbone appears to have limited plans to make a difference in the wider market

- Galaxy Backbone was established in 2006 to set up and operate a unified ICT infrastructure platform for government ministries and departments
- Its current activities and projects are likely to have a limited contribution to the development of the broadband market:
 - Market forces and customer requirements may be ignored, which can happen if public sector networks are not well implemented and carefully monitored
 - There does not appear to be any indication that government procurement will support lower-cost access for commercial customers through demand aggregation
 - Much of Galaxy's focus to date has been on VSAT to connect rural areas, which is pragmatic but not a long-term solution

Selected Galaxy Backbone projects and services		
Broadband internet service	Offering high capacity bandwidth at competitive prices	
Remote office connectivity	Offering organisations nationwide network connectivity to their remote offices	
Data centre and hosted services	Offering secure housing for mission critical systems, colocation service offerings	
National Information, Communication and Education Program	NICEP is an ICT policy intervention program focusing on the realisation of Nigeria's e- governance and Millennium Development Goals objectives	



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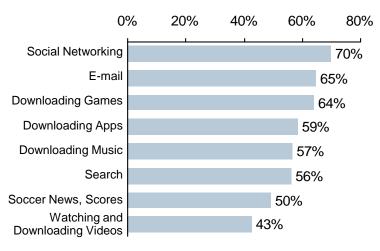
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Nigerian Internet users are considered a valuable market by ecommerce operators

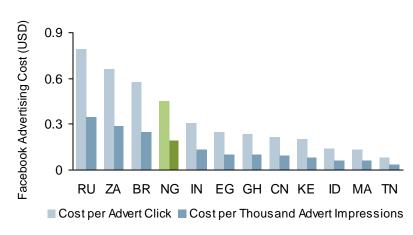
Which types of mobile Internet sites do you visit on your mobile phone?



- The sophistication of Internet users means that marketers are willing to pay a relatively high price for Internet marketing in Nigeria
- The Internet marketing industry is emerging in Nigeria; currently much of the value in this industry is generated abroad, with high transaction costs for those inside Nigeria due to poor financial services

- A survey by On Device Research found that two thirds of mobile Internet users polled surfed on their phones for more than 30 minutes each session – and for 70% of users, sessions were daily or more frequent
 - More than half download music, games and apps
 - 56% said they are likely to recommend using the mobile Internet to friends and family

Cost of advertising to Nigerian users on Facebook





Web browsing is growing in Nigeria with access to localised services contributing to growth

	Most popular sites in Nigeria ¹
1	facebook.com
2	yahoo.com
3	google.com
4	blogger.com
5	youtube.com
6	twitter.com
7	wikipedia.org
8	nairaland.com
9	Windows Live
10	PunchNG

- Social networking sites as well as free webbased email services dominate internet usage
 - The globally recognised websites unsurprisingly top the list of popular sites
 - Facebook is reported to have over 2.7million users from Nigeria³
 - Nigerian based websites have however started to influence internet user habits

	Most popular Nigerian sites ²	Category
1	nairaland.com	Forum
2	punchng.com	News
3	vanguardngr.com	News
4	gtbank.com	Banking
5	sunnewsonline.com	News
6	nigerianbestforum.com	Forum
7	234next.com	News
8	nnpcgroup.com	Govt
9	naijahotjobs.com	Jobs
10	tribune.com.ng	News

- Nigerian entrepreneurs are seizing the opportunity of increased web usage to deliver localised services
 - Productivity enhancing services are featuring more in the most visited Nigerian sites. These include
 - information portals
 - job adverts and
 - banking



Mobile broadband will be of particular value in enhancing learning, knowledge transfer and employability of the workforce

- Nigeria's education system has suffered from a lack of investment in institutions
- As a consequence, a quarter of the population is considered illiterate. However; given the right tools, they are capable of improving their quality of life
 - Poorly educated and illiterate users have proved to be surprisingly adept at using mobile technology
- Ubiquitous broadband service is vital in supporting a number of 'e'-initiatives
 - Nokia introduced its Ovi Life Tools in November 2010 providing information on health, agriculture and education
 - Ericsson has also opened up one of its three African application development hubs in Nigeria, developing solutions targeted at health, education, agriculture and small business development
- The government has a role to play in making more of its own services available online

Ovi Life Tools

- Ovi Life Tools is an information service, covering all 36 states in Nigeria, offering a wide range of information services including
 - Healthcare: Mother and childcare, health & fitness and disease information
 - Agriculture: Market prices for 25 crops/ commodities (at launch), news & advice, weather
 - Education: Learn English, acquire general knowledge and access exam results
 - **Entertainment**: Football results, music, news alerts, horoscopes and jokes
- Nokia's aim is for this service to address the needs of consumers and help improve their economic prosperity and quality of life
- It is currently offered via two basic Nokia handsets through the Airtel and Glo networks (with plans for wider availability), at affordable monthly prices¹
- Services are available nationwide in three languages – English, Hausa and Pidgin English
- Ovi Life Tools already has over 6 million users worldwide



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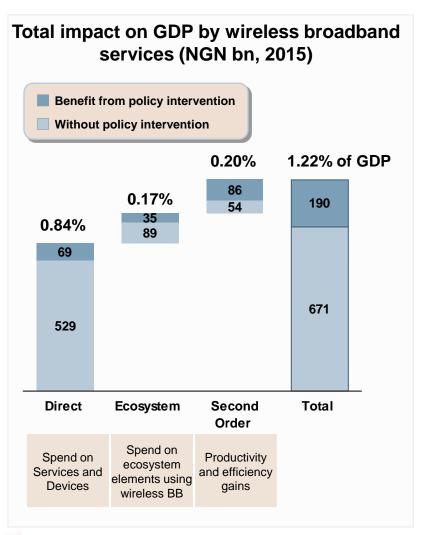
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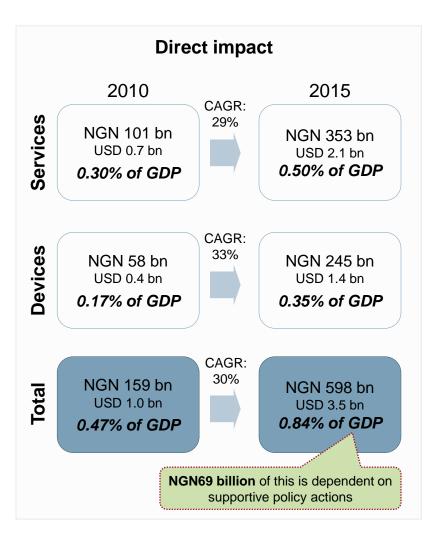
Positive policy actions can contribute an additional NGN190 bn (USD1.1 bn) to GDP in 2015, helping to diversify the economy



- By differentially growing non-oil sectors more than the oil sector, broadband can support diversification of the Nigerian economy:
 - The 1.22% GDP increase (NGN 862 billion, or USD5 billion) in 2015 shown on the left translates into 1.7% growth for non-oil sectors
 - If positive policy actions are taken to remove barriers to broadband, the benefit to GDP in 2015 will be NGN190 billion (USD1.1 billion) or 0.27% of GDP
- Government support can take the form of:
 - removing barriers to wireless broadband, as outlined in the final section of this report
 - supporting development of local web content and applications
 - implementing e-government initiatives, including online transactions for licence and levy payment
 - committing to publishing state-owned datasets (e.g. population, geography, financial) so that entrepreneurs can leverage their benefits



Wireless broadband will have a direct revenue impact of NGN598 bn or USD3.5 bn (0.7% of GDP) in 2015



Key metrics – direct impact of wireless broadband penetration

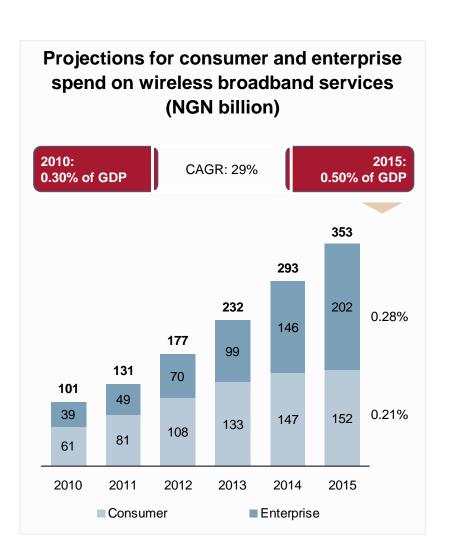
Parameter	2010	2015
Wireless broadband users (million)	1.3	13.9
Penetration of Population	1.0%	9.4%
ARPU	NGN5,505 (USD36)	NGN1,877 (USD11)
% HHs with wireless BB connection ¹	3.6%	20%
% businesses with wireless BB connection ¹	58%	71%

The revenue calculated here is in addition to wireless telephony revenues, which in 2009 were USD6.2 billion (or 4% of GDP)².

By 2015, basic wireless telephony revenues are expected to reach over USD8.4 billion, but will have declined to only 2% of GDP.



Consumers will drive service uptake, as more cybercafe users opt for personal broadband access

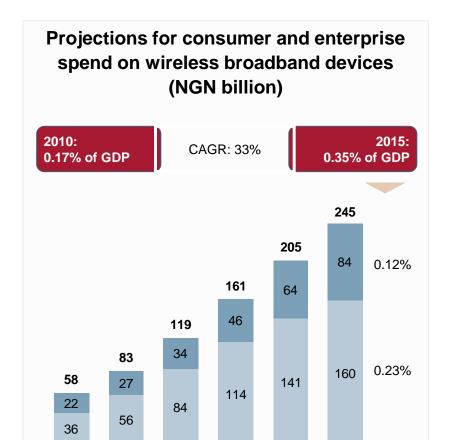




- Revenue from enterprises is not expected to exceed that from consumers until 2015 due to the relatively small formal enterprise sector in Nigeria
 - Total service revenue is expected to be NGN353 billion (USD2.1 billion)
- Cybercafe usage is declining in favour of individual subscriptions
 - Only 66% of users accessed the Internet from a cybercafe in 2009 (down from 82% the year before) as workplace, home and mobile usage increased
- Enterprise service revenue will be driven by demand for high quality connectivity, while consumers are likely to accept lower-cost, reduced quality packages



Low-end smartphones and PCs will increasingly become the preferred consumer broadband devices





- Consumer wireless broadband usage will be driven by
 - an increase in PC ownership, expected to rise¹ from 7% of households in 2009 to 13% in 2014
 - increasingly affordable and feature-rich smartphones
- We expect enterprises to make less use of tablets and other dedicated mobile devices than in other markets, although they may take advantage of smartphone and USSD or SMS based applications to interact with their workforce
- The total broadband device market size is expected to be NGN245 billion (USD1.4 billion)



2010

2011

Consumer

2012

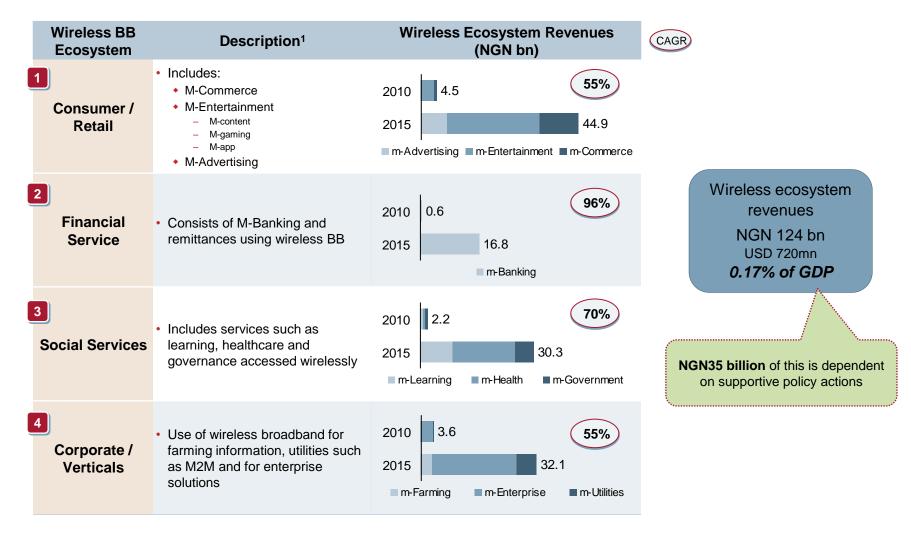
2013

2015

2014

Enterprise

Nigeria's digital economy is burgeoning and would benefit from government commitments to providing online services

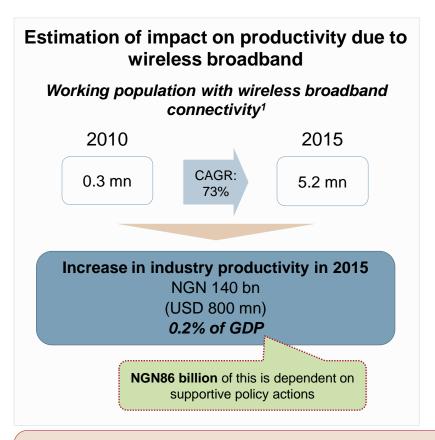




Note: 1. 'm' refers to wireless broadband enabled services accessed through mobile handsets or data modems

Source: Analysys Mason 18059-64

Wireless broadband will create NGN410 bn (USD2.5 bn) of indirect value through 2015, mostly outside the oil industry



Industry-wise impact on productivity due to wireless broadband (2015)

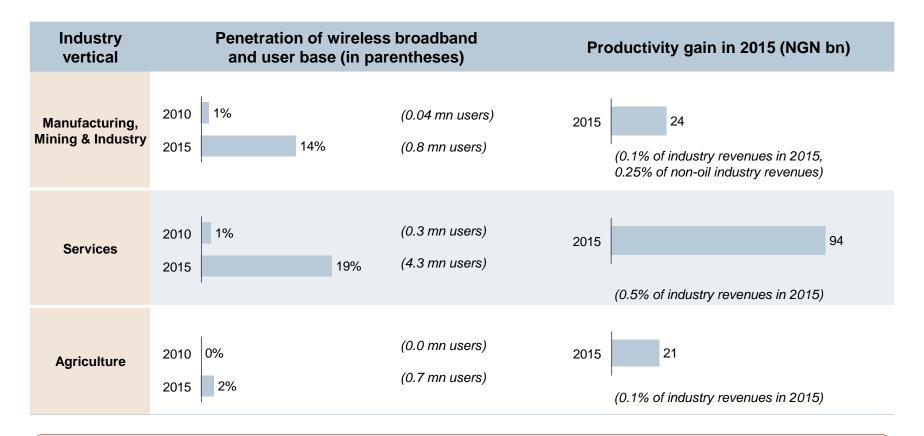
Industry Contribution to GDP in 2015	Share of Increase in Productivity in 2015
49%	17%
24%	67%
27%	15%
NGN 70,908 bn	NGN 140 bn
	Contribution to GDP in 2015 49% 24% 27%

Approximately 35% of GDP is expected to be derived from petroleum products, included in this category. Oil revenue is likely to be minimally affected by improved broadband access.

Industrial productivity increases as workers increasingly use email and electronic file exchange, have quicker access to business critical information and can access more distant customers and suppliers. Improved broadband also increases the attractiveness of Nigeria to foreign investors.



Wireless broadband can play a valuable role in diversifying the Nigerian economy away from petroleum products



- Enhanced growth in the services and non-oil industrial sectors will support the diversification of the economy
- Increased productivity in the agricultural sector can support rural economic development



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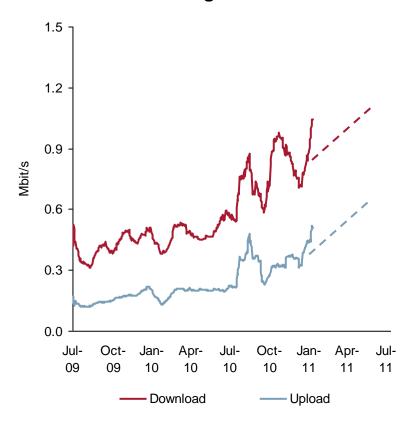
Roadmap for industry and policymakers



It is clear that there is demand for wireless broadband in Nigeria: can the market and policymakers keep up?

- The key challenges facing stakeholders in increasing access to and affordability of broadband are:
 - Addressing avoidable cost obstacles. Obstacles include federal tax rates, administrative burden of local taxes, non-standard site approval and environmental impact assessment processes, and poor electricity infrastructure. In several cases there are solutions that will not reduce government revenue but will improve broadband access
 - Awarding spectrum for wireless broadband. Additional spectrum allows operators to support greater demand and extend their network reach quickly and with little cost to government, operators or consumers
 - Coordinating deployment of nationwide fibre networks. Although there are apparently multiple fibre networks, the market for transmission is underdeveloped.
 - Supporting Internet use by rural Nigerians and women. Internet use in rural areas has the highest cost, but has the potential to yield great value in learning, health and social services. The gap between women and men in use of broadband should not be allowed to widen further.

Actual and forecast connection speeds in Nigeria





Tax harmonisation and spectrum management can make a major impact on cost and reach of broadband

Policy imperative	Recommendation	Comments
	Federal government review the tax burden imposed on broadband operators	Any additional taxes (on services or devices) serve to discourage wider takeup of personal broadband subscriptions
Addressing avoidable cost obstacles	Implement harmonised levies/taxes and environmental approvals processes at state and local levels of government	 Ongoing discussions between mobile operators and the Joint Tax Board, aimed at harmonisation, should continue to be supported Environmental Impact Assessment of mobile towers should be uniformly based on international best practice, and should not vary between states and local authorities in Nigeria
	Continue efforts to rehabilitate the mains electricity infrastructure	
Awarding spectrum for wireless broadband	Adopt best practice spectrum policy, with spectrum managed by one entity	 Policymakers should ensure that future spectrum awards run smoothly – and that 2.6GHz is brought into use quickly to support mobile broadband in urban areas There is currently confusion around when the 2.6GHz and Digital Dividend will be made available to the NCC for release to mobile operators. Uncertainty will add delay and cost to the deployment of broadband. Clarity is also required on whether 900MHz spectrum can be refarmed
	Quickly identify and assign spectrum suitable for wireless broadband	 Award of 2.5GHz spectrum should be a priority, and planning for Digital Dividend spectrum awards should be underway A spectrum band plan harmonised with that used in other countries will ensure Nigeria benefits from widely used technologies



Continued...

Source: Analysys Mason 18059-64

Ubiquitous wireless broadband requires the support of a national fibre backbone network to link base stations

Policy imperative	Recommendation	Comments
Encouraging deployment of backbone fibre networks	Support a competitive market for nationwide fibre backbone connectivity	 Numerous other countries' governments have developed plans¹ to improve fibre connectivity while harnessing private sector initiative Nigeria urgently needs to develop a detailed and realistic plan
Supporting Internet use by rural Nigerians and women	Support deployment of cybercafes and Internet kiosks in rural areas	 Cybercafes have proven their value in incubating demand for Internet services Urban areas are likely to be competitive and well-served by existing providers, and do not need coordinated support
	Identify reasons for low Internet use among women and implement actions to address	Internet access can enhance empowerment of women by providing social, educational and economic opportunities



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